

W1-2-60-1-6

**JOMO KENYATTA UNIVERSITY**

**OF**

**AGRICULTURE AND TECHNOLOGY**

**UNIVERSITY EXAMINATIONS 2018/2019**

**YEAR II SEMESTER I EXAMINATION FOR THE DEGREE OF BACHELOR OF SCIENCE IN PROJECT MANAGEMENT**

**HEPM 2204: PROJECT MANAGEMENT PRINCIPLES**

**DATE: DECEMBER 2018 TIME: 2 HOURS**

**INSTRUCTIONS: ANSWER QUESTION ONE AND ANY OTHER TWO QUESTIONS**

**QUESTION ONE (COMPULSORY) 30 MARKS**

1. Below are some of the terminologies used in project management, explain what they mean giving relevant examples;
2. Project Resource [2 marks]
3. Project Plan [2 marks]
4. Triple Constraints [3 marks]
5. Project Management [2 marks]
6. Risks [2 marks]
7. Work Breakdown Structures. [2 marks]
8. Highlight the causes of Project failure. [5 marks]
9. Briefly discuss the phases of a Project Cycle. [10 marks]
10. What is a logical framework? [2 marks]

**QUESTION TWO (20 MARKS)**

1. “There are only two ways of succeeding in a project, doing the right project and doing a project in the right way”. Explain FIVE key factors for successful projects. [10 marks]
2. A well-managed project has many benefits. Discuss [10 marks]

**QUESTION THREE (20 MARKS)**

1. Differentiate between the following terminologies;-
2. Project Scope
3. Product Scope
4. Scope creep [3 marks]
5. What are lessons learnt and what we gain from them in future project? [5 marks]
6. Discuss project risks, assumptions and constraints in reference to a typical project of your choice.
7. Explain what is meant by Project Risk Management. [2 marks]

**QUESTION FOUR (20 MARKS)**

1. Information gathering is a technique used in risk identification; explain FIVE examples of this technique used in risk identification. [10 marks]
2. Define monitoring and evaluation as used in Project Management. [4 marks]
3. Explain reasons why monitoring and control is important during the project implementation phase. [6 marks]